Next Generation Electrolyser Technologies :

.....

Green Hydrogen Production Perspective of Electrolyser Manufacturers

Keynote Session - WHES 2023

Strategy realized

The better the question. The better the answer. The better the world works.



GREEN

HYDROGEN

Building a better working world

Agenda

- Overview : Electrolyser market today
- ► Imperatives for India : Developing local capacity
- ► Way forward



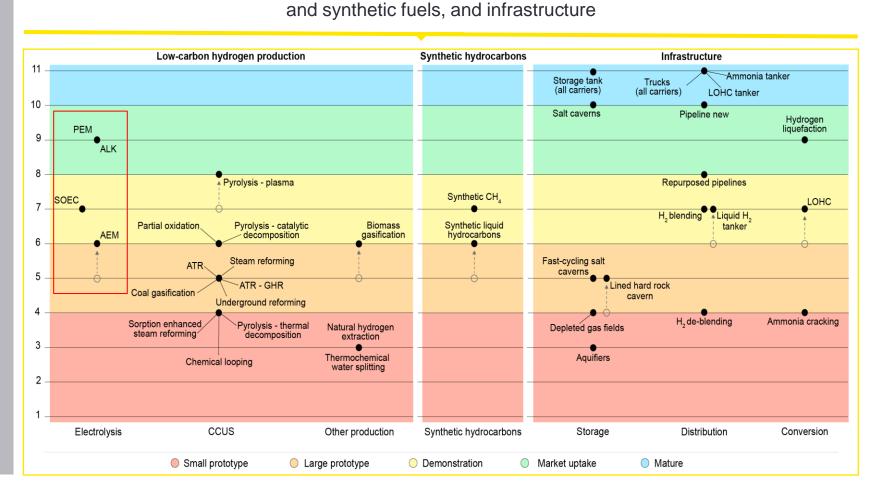
Technology Landscape

Technology development is advancing across the hydrogen value chain, though several key technologies, particularly in end-uses, are far from being commercial

Key Takeaway

- For electrolysis PEM and ALK lead the pack with TRL 9
- A market entry with TRL 7 or lower represents a hurdle for market entry

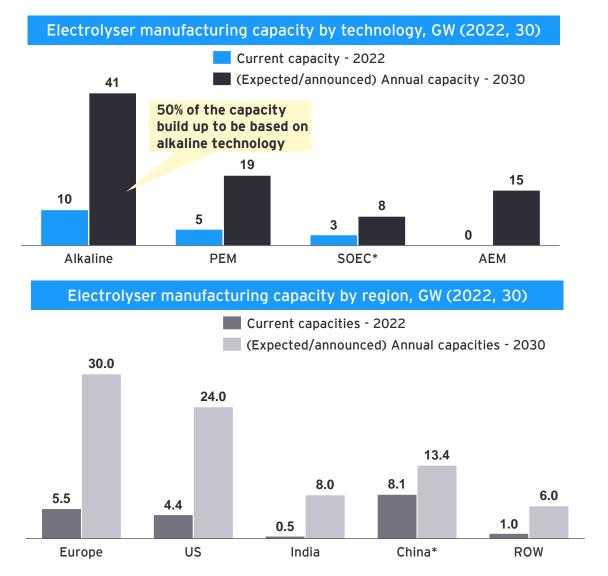
Notes: AEM = anion exchange membrane; ALK = alkaline; ATR = autothermal reformer; CCUS = carbon capture, utilization and storage; CH_4 = methane; GHR = gas-heated reformer: HT = high temperature: LOHC =liquid organic hydrogen carrier; LT = low temperature; NH_3 = ammonia; PEM = proton exchange membrane; SOEC = solid oxide electrolyser cell. Biomass refers to both biomass and waste. Arrows show changes in technology readiness level as a consequence of progress in the last year. For technologies in the CCUS category, the technology readiness level refers to the overall concept of coupling production technologies with CCUS and high CO₂ capture rates. Pipelines refer to onshore transmission pipelines. Storage in depleted gas fields and aguifers refers to pure hydrogen and not to blends. LOHC refers to hydrogenation and dehydrogenation of liquid organic hydrogen carriers. Ammonia cracking refers to low temperature ammonia cracking. Technology readiness level classification based on Clean Energy Innovation (2020).



Technology readiness levels (TRL) of production of low-emission hydrogen

Capacity build-up

While incentives are pushing hydrogen adoption, uncertain outlook for Green Hydrogen prompts electrolyser manufacturers to scale back their expansion plans



- Global electrolyzer manufacturing capacity is expected to grow at a CAGR of ~22% to achieve 80GW capacity by 2030
- Alkaline expected to be the most dominant technology occupying ~ 50% share of the capacity closely followed by PEM. SOEC and AEM currently have limited focus.
- In China, Alkaline is predominant technology, with growing interest in PEM. Similarly, In India as well -Major global players like Greenko-John Cockerill, L&T- McPhy and Reliance-Steisdal are setting up Alkaline plants
- While EU observes development in both Alkaline & PEM technology. ~60% of global electrolyser capacity is announced in Europe
- US largely remains technology agnostic with development of all four technologies -Alkaline, PEM, SOEC & AEM



Note: SOEC capacity might have some overlap with SOFC (Fuel cell) manufacturing capacities

Source: Company websites, Press releases, EY analysis, IEA

Competition

Global Landscape: While fee players have a broad positioning in the market, in terms of Electrolyser type and target applications; other players tend to focus on a specific technology

company Name						
ompany Name	Alkaline	PEM	AEM	SOEC	Market challengers	
lug Power Inc.		•			ITM Power PLC	L
sahi Kasei Corporation	•	•				
lel ASA	•	•			Cummins In	c. thus
nyssenkrupp AG	•					
cummins. Inc.	•	•	•		McPhy Energy S.A. Plug Power Inc. Asah Suzhou Green Hydrogen Teledyne John Cockerill	i Kasei
eledyne Energy Systems Inc				•	Suzhoù Green Hyarogen Teledyne John Cockerill	
M Power PLC		•			Suzhou Jingli Toshibe Hitachi Zosen	
achi Zosen Corporation		•			Enapter	
ogen		•			Elogen •	
nmium				•	Verdagy Clean Power Hydrogen	
e Power Systems Pvt. Ltd				•	EvolOH, Inc OxEon Energy	
rstar				•	ERGOSUP H2e Power Hystar	
volve Hydrogen Inc.			•		Ohmium	
volOH, Inc			•		ERGOSUP H2e Power Hystar Ohmium Ohmium Siemens Energy Evolve Hydrogen	
xEon Energy, LLC				•	Siemens Energy Evolve Hydrogen	
ohn Cockerill	•				Left Left	
napter AG			•			
iemens Energy		•			Niche solutions	
IcPhy Energy S.A.	•					F
oshiba Energy Systems & olutions Corporation				•	Current Market Potential	

Source: BIS Research: Water Electrolysis Market - A Global and Regional Analysis



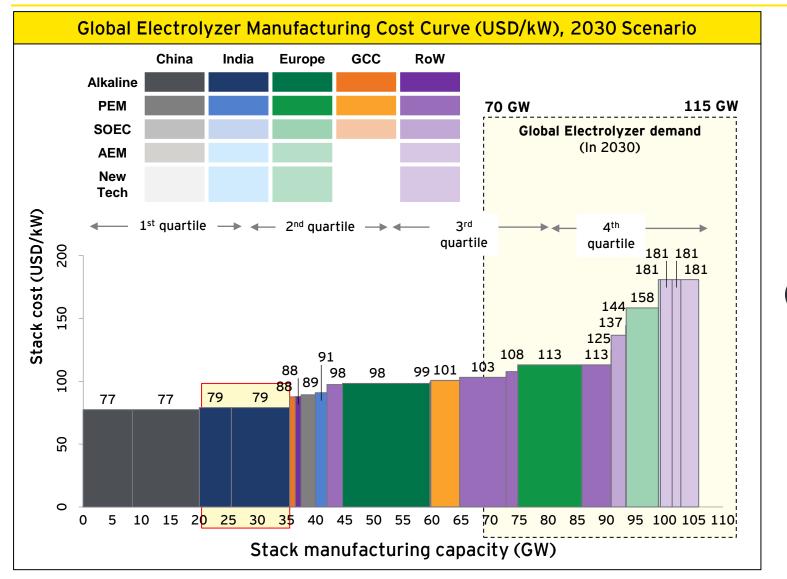
Agenda

- Overview : Electrolyser market today
- Imperatives for India : Developing local capacity
- ► Way forward



India advantage

India's electrolyzer stack manufacturing was already in an advantageous position and is expected to become more cost competitive after the government incentives



- India demand supply gap: 5 MMTPA of GH2 production by 2030, requiring about 15 GW of electrolysers
 - As of July 2023, the committed capacity of electrolyzer capacity manufacturing is about 5 GW, of which 500 MW is under construction
- India expected to be highly cost competitive by 2030: 1st quartile for both Alkaline and PEM electrolyzers
- SIGHT Incentives for electrolyzers reduce the stack costs in order to kick-start the local ecosystem

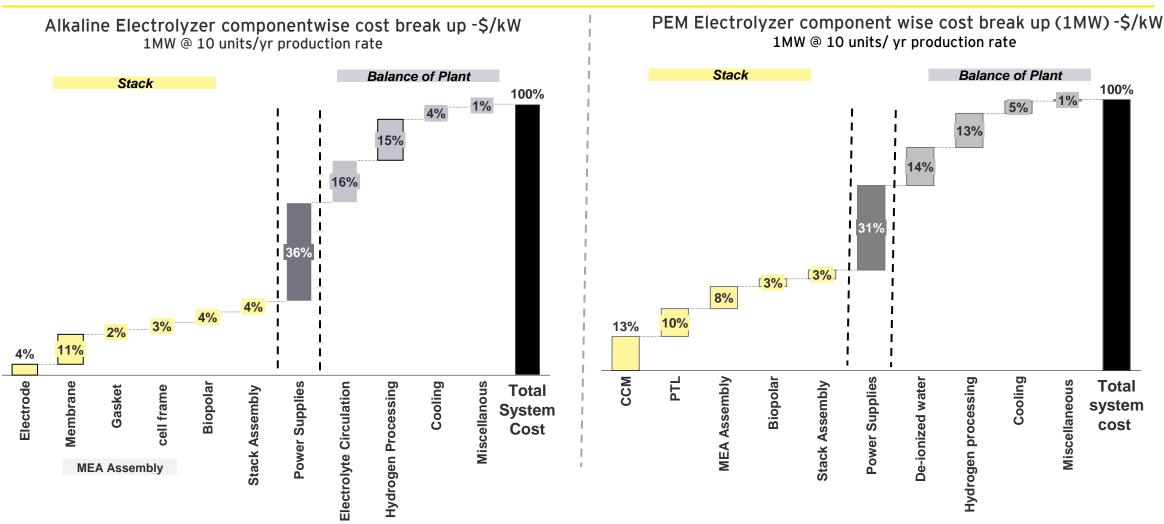


Notes:

- · Cost of capital is considered based on the assumption that the project is fully financed through debt; Prices inclusive of shipping charges; Analysis doesn't include recently released PLI
- Prices are uncertain for SOEC, AEM and other new technologies such as E-TAC, MFE, and rugged cell as they are emerging.

Cost analysis for Alkaline / PEM manufacturing

Major cost contributors of electrolyser system are power supplies & Balance of Plant (BoP) components, while stack occupies less than 1/3rd share of the cost



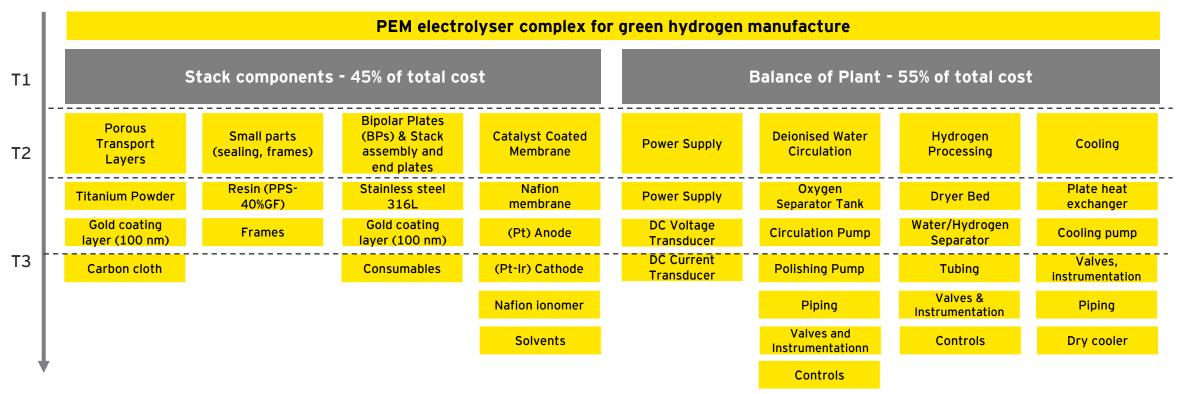
 Power electronics dominates the cost of the electrolyzer system (AC/DC& DC/DC rectifiers are expensive components, Integrating electrolyzer to DC source e.g. Solar, Wind shall reduce the power electronics cost

• Balance of plant is also a major cost contributor, all the components are largely outsourced.



Electrolyzer cost breakdown: Current localized manufacturing supply base is very limited for tier 3 materials - making component manufacturing attractive opportunity

ILLUSTRATIVE



Component manufacturing becomes a very attractive proposition considering the current local supply chain base in India for green hydrogen is quite nascent. Key components include:

Electrolytes e.g. acids Cathode / anode materials Ceramic & Polymeric membranes and filters	Aluminium casings/ Frame	Electrical Cables, wires
---	-----------------------------	--------------------------



Agenda

- Overview : Electrolyser market today
- ► Imperatives for India : Developing local capacity
- ► Way forward



What does India need to do to kick-start electrolyser manufacturing

Providing impetus to Electrolyser manufacturing Regulatory enablement and policy support

Developing local supplier ecosystem

Focus on R&D and technology development

Develop and support champions in each technology (Alkaline / PEM)





Ernst & Young LLP

EY | Building a better working world

EY exists to build a better working world, helping to create long-term value for clients, people and society and build trust in the capital markets.

Enabled by data and technology, diverse EY teams in over 150 countries provide trust through assurance and help clients grow, transform and operate.

Working across assurance, consulting, law, strategy, tax and transactions, EY teams ask better questions to find new answers for the complex issues facing our world today.

EY refers to the global organization, and may refer to one or more, of the member firms of Ernst & Young Global Limited, each of which is a separate legal entity. Ernst & Young Global Limited, a UK company limited by guarantee, does not provide services to clients. Information about how EY collects and uses personal data and a description of the rights individuals have under data protection legislation are available via ey.com/privacy. EYG member firms do not practice law where prohibited by local laws. For more information about our organization, please visit ey.com.

About EY-Parthenon

EY-Parthenon teams work with clients to navigate complexity by helping them to reimagine their eco-systems, reshape their portfolios and reinvent themselves for a better future. With global connectivity and scale, EY-Parthenon teams focus on Strategy Realized – helping CEOs design and deliver strategies to better manage challenges while maximizing opportunities as they look to transform their businesses. From idea to implementation, EY-Parthenon teams help organizations to build a better working world by fostering longterm value. EY-Parthenon is a brand under which a number of EY member firms across the globe provide strategy consulting services. For more information, please visit ey.com/parthenon.

Ernst & Young LLP is one of the Indian client serving member firms of EYGM Limited. For more information about our organization, please visit www.ey.com/en_in.

Ernst & Young LLP is a Limited Liability Partnership, registered under the Limited Liability Partnership Act, 2008 in India, having its registered office at 22 Camac Street, 3rd Floor, Block C, Kolkata - 700016

© 2023 Ernst & Young LLP. Published in India. All Rights Reserved.

This publication contains information in summary form and is therefore intended for general guidance only. It is not intended to be a substitute for detailed research or the exercise of professional judgment. Neither EYGM Limited nor any other member of the global Ernst & Young organization can accept any responsibility for loss occasioned to any person acting or refraining from action as a result of any material in this publication. On any specific matter, reference should be made to the appropriate advisor.

🔰 @EY_India 🛛 🖬 EY 🛍 🚻 EY India 📑 EY Careers India 🧕 @ey_indiacareers